

# Family businesses

Families: a success factor and return generator

# Open End PERLES on the Solactive Swiss Family Owned Companies Index

# I. Model for success

At the latest since the global financial crisis the standing of family-owned companies on the capital market has grown considerably. Stability and resilience are namely the decisive characteristics of the species, meaning that family-owned companies think in terms of generations and not months. The Solactive Global Family Owned Companies Index was launched in 2015 to raise investor awareness of this highly promising investment theme (ubs.com/global-family-companies). Now there is a Swiss version of this successful concept, namely the Solactive Swiss Family Owned Companies Index.

# II. Unearthing the secret to their success

A study by UBS Global Research (source: "Q-Series - Why do Family-Controlled Public Companies Outperform? The Value of Disciplined Governance", September 29, 2016) highlights the advantages of this ownership structure. Firstly, companies controlled by families are more profitable and, secondly, their share prices are less volatile than their peers in global large cap indexes. UBS Global Research believes that more efficient governance and disciplined cost management are the main reasons why family-controlled companies outperform their peers. Rigorous succession planning also plays a big role. The world's 500 largest family-owned companies are being run by the fourth generation on average. That builds trust for the future.

# III. Quiet champions in one package

The University of St. Gallen is also deeply interested in this subject. It even maintains a research and education center on family businesses. Together with the consulting firm EY (Ernst & Young), the St. Gallen researchers have launched the Global Family Business Index comprising the world's 500 largest familyowned companies by sales. Listed and unlisted companies are treated differently, however. Listed companies only count as family-owned if one family holds at least 32 percent of their voting rights. All members of the Solactive Swiss Family Owned Companies Index meet the condition.

For marketing purposes only



#### **SVSP product type** Tracker certificates (1300)

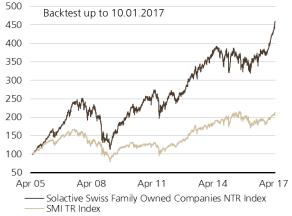
Hacker Certin	cates (1500)
Currency	Valor
CHF	350101

**SIX Symbol** FAMSUU

keyinvest-ch-en.ubs.com/swiss-family-companies

74





	Solactive Swiss Family Owned Companies NTR Index	SMI TR Index
Return p.a.	13.1%	6.3%
Volatility p.a.	19.2%	17.8%
Sharpe Ratio	0.68	0.35

Source: Bloomberg, UBS /Period: 01.05.2005 to 23.05.2017. This chart represents a historical review before 10.01.2017 of the Solactive Swiss Family Owned Companies Index. This historical data is not a reliable indicator for the future performance.

### IV. Ingenious index design

A multi-generational planning horizon should be particularly attractive to long-term investors. The only question is how to gain exposure. To meet this need, UBS launched Open End Perles on the Solactive Swiss Family Owned Companies TR Index.

From this international selection only companies whose headquarters are based in Switzerland are included. These companies have to fulfil other criteria, in that the family has to hold at least 32% of the shares in their company. In addition, the stock must have a minimum average daily trading volume of 500,000 Swiss francs for the last three months. The included equities are weighted quarterly in January, April, July and October based on their inverse 12-month volatility, and an equity may account for a maximum index share of 20%. The dynamic methodology ensures that no clustering occurs and that the index can regularly adjust to the current market conditions. In the starting line-up of the Solactive Swiss Family Owned Companies TR Index Swiss mid-caps set the tone: The four titles from the SMIM<sup>™</sup> account for just under half of the index's weight. The trio from the SMI<sup>™</sup> contribute around 30%, with the remainder coming from the two second-line stocks Bucher Industries and DKSH Holding.

The tracker-certificates give investors the opportunity to gain broadly diversified exposure to families as a success factor. The index's composition is dynamic and adapts to market events. The indexing system includes an annual review of the composition and possible adjustment as well as quarterly rebalancing of the index weights.

Unternehmen	Market capitalization (in CHF bn)	Weighting	Historical 90-day volatilitly
Barry Callebaut AG	7.6	11.27%	14.2%
Bucher Industries AG	3.3	9.51%	18.7%
Cie Financiere Richemont SA	48.6	7.73%	21.9%
DKSH Holding AG	5.4	10.00%	20.4%
Kuehne + Nagel International A	18.6	14.26%	11.9%
Roche Holding AG	229.7	11.93%	17.0%
Schindler Holding AG	21.8	13.45%	11.8%
Sika AG	16.1	9.81%	13.8%
Schmolz + Bickenbach AG	0.9	4.00%	32.8%
Swatch Group AG	22.3	8.03%	20.8%

#### V. Members of the Solactive Swiss Family Owned Companies NTR Index

As of: 23.05.2017

Source: Solactive (the current index composition and weighting is published daily on <u>www.solactive.com</u>)

# **VI. Product solutions**

Open End PERLES on the Solactive Swiss Family Owned Companies Index mirror the performance of the underlying index, which reinvests any net dividends paid to the index members, after deducting a management fee of 0.75 percent p.a. with unlimited duration.

lssuer	UBS AG, London Branch
SVSP product type	Tracker certificates (1300)
Conversion ratio	1:1
Management fee	0.75% p.a.
Expiry	Open End
Underlying (Currency)	Solactive Swiss Family Owned Companies Net Total Return Index (CHF)
Issue price	CHF 100.00
ISIN / SIX Symbol	CH0350101744 / FAMSUU

# VII. Opportunities

- Equity-linked exposure to potential gains in the share prices of swiss family-run companies.
- The highly regarded University of St. Gallen and the consulting firm EY provide the underlying universe.
- Designed, composed and calculated by Solactive AG, an experienced index provider.
- Index uses lowest volatility design.
- Highly flexible, up-to-date positioning thanks to quarterly reweighting.
- Tradable every trading day under normal trading conditions.
- No fixed term restriction.

#### VIII. Risks

- No capital protection: investors run the risk of losing their investment if the price of the underlying index worsens.
- Investors bear the issuer risk and could lose their investment if the issuer files for bankruptcy.
- The issuer intends to ensure liquidity in normal market phases on trading days. However, investors should realize that they may not be able to buy /sell the product at any point in time.
- The issuer has the right to terminate the product if certain conditions are met.

#### **Investor profile**

Solutions for investors with experience in stock market topics and structured products and with a medium to increased risk tolerance who would like to participate in the performance of the equities included in the index at little capital and administrative expense.

For other products and information on opportunities and risks visit: ubs.com/keyinvest

#### Disclaimer

This material has been prepared by UBS AG or one of its affiliates ("UBS"). This material is for distribution only as permitted by law. It is not prepared for the needs of any specific recipient. It is published solely for information and is not a solicitation or offer to buy or sell any securities or related financial instruments ("Instruments"). UBS makes no representation or warranty, either express or implied, on the completeness or reliability of the information contained in this document ("Information ") except that concerning UBS AG and its affiliates. The Information should not be regarded by recipients as a substitute for using their own judgment. Any opinions expressed in this material may change without notice and may be contrary to opinions expressed by other business areas of UBS as a result of using different assumptions or criteria. UBS is under no obligation to update the Information. UBS, its officers, employees or clients may have or have had an interest in the Instruments and may at any time transact in them. UBS may have or have had a relationship with entities referred to in the Information. Neither UBS nor any of its affiliates, or their officers or employees, accepts any liability for any loss arising from use of the Information. This presentation is not a basis for entering into a transaction. Any transaction between you and UBS will be subject to the detailed provisions of the term sheet,

confirmation or electronic matching systems relating to that transaction. Clients wishing to effect transactions should contact their local sales representative

This material contains data derived as a result of back-testing of data and is provided by UBS in good faith using its standard methodology for information of this kind. That methodology relies on proprietary models, empirical data, assumptions and such other information that we believe to be accurate and reasonable. The substantial impact on the back-testing results. This information is provided to you for information purpose only and we make no representation as that other banks or completeness or appropriateness of such methodology and accept no liability for your use of the information. Specifically, there is no assurance that other banks or brokers would derive the same results for the back-test period or that such results would have been achieved in practice. Potential investors should not rely on this material for the purpose of understanding the probability that they may lose their initial investment in investing in the subject product. Prospective investors should also note that back-testing results may project unrealistic expectation on the performance of the subject product. Past performance is not necessarily indicative of future results. This material does not guarantee the performance of the subject product in all circumstances and UBS shall not be responsible for any investment loss suffered by the investors in investing in the subject product in this respect. The back-testing results has not considered the risks involved in investing in the subject product, including but not limited to the credit risk of the issuer of the subject product. These risks may lead to the loss of investors' initial investment in the subject product and investors should read the risks stated in the offering documents of the subject product before investing in the subject product. Under no circumstances shall have any liability for a) any loss, damage or other injury in whole or in part caused by, resulting from or relating to , any error (negligent or otherwise) of UBS in connection with the compilation, methodology, interpretation, communication, publication or delivery of this analysis, or b) any direct, indirect, special, consequential, incidental or compensatory damages whatsoever (including, without limitation, lost profits), in either case caused by reliance upon or otherwise resulting from or relating to the use of (including the inability to use) this analysis. This analysis is confidential. You may not pass on this analysis to any third party without the express permission of UBS

This information is communicated by UBS AG and/or its affiliates ("UBS"). \* (see below) UBS may from time to time, as principal or agent, have positions in, or may buy or sell, or make a market in any securities, currencies, financial instruments or other assets underlying the product to which this [term sheet / document] relates (the "Structured Product"). UBS may provide investment banking and other services to and/or have officers who serve as directors of the companies referred to in this [term sheet / document]. UBS's trading and or hedging activities related to the Structured Product may have an impact on the price of the underlying asset and may affect the likelihood that any relevant barrier or relevant trigger event is crossed or triggered. UBS has policies and procedures designed to minimise the risk that officers and employees are influenced by any conflicting interest or duty and that confidential information is improperly disclosed or made available. UBS may pay or receive brokerage or retrocession fees in connection with the Structured Product described herein. In respect of any Structured Product that is a security, UBS may, in certain circumstances, sell the Structured Product to dealers and other financial institutions at a discount to the issue price or rebate to them for their own account some proportion of the issue price. Further information is available on request. Structured Products are complex and may involve a high risk of loss. Prior to purchasing the Structured Product you should consult with your own legal, regulatory, tax, financial and accounting advisors to the extent you consider it necessary, and make your own investment, hedging and trading decisions (including decisions regarding the suitability of the Structured Product) based upon your own judgement and advice from those advisers you consider necessary. Save as otherwise expressly agreed in writing, UBS is not acting as your financial adviser or fiduciary in relation to the Product. UBS generally hedges its exposure to Structured Products, although it may elect not to hedge or to partially hedge any Structured Product. UBS's hedging activity may be conducted through transactions in the underlying asset, index or instrument or in options, futures or other derivatives related to the underlying asset, index or instrument on publicly traded markets or otherwise, and may have an impact on the price of the underlying asset. If a transaction is cash settled, UBS will generally unwind or offset any hedge it has for such Structured Product in close proximity to the relevant valuation time or period. In some cases, this activity may affect the value of the Structured Product. Unless stated otherwise in this document, (i) this document is for information purposes only and should not be con strued as an offer, personal recommendation or solicitation to purchase the Structured Product and should not be treated as giving investment advice, and (ii) the terms of any investment in the Structured Product will be exclusively subject to the detailed provisions, including risk considerations, contained in the more detailed legal documentation that relates to the Structured Product (being the confirmation, information memorandum, prospectus or other issuer documentation as relevant). UBS makes no representation or warranty relating to any information herein which is derived from independent sources. This document shall not be copied or reproduced without UBS's prior written permission. In respect of any Structured Product that is a security, no action has been or will be taken in any jurisdiction that would permit a public offering of the Product, save where explicitly stated in the issuer documentation. The Structured Product must be sold in accordance with all applicable selling restrictions in the jurisdictions in which it is sold.

© UBS 2017. All rights reserved. UBS prohibits the forwarding of this information without the approval of UBS.

**UBS AG** P.O. Box, 8098 Zurich E-mail: keyinvest@ubs.com

Hotline: +41-44-239 76 76\* Institutional Clients: +41-44-239 14 66\* Intermediaries: +41-44-239 77 60\* Wealth Management Clients: +41-44-239 68 00\*

ubs.com/keyinvest

\* Please note that calls to numbers marked with \* may be recorded. When you call these numbers, we assume that you consent to this business practice.